

**Hon Nanaia Mahuta**  
**Minister for Māori Development**

**POSITIONING TE PUNI KŌKIRI FOR STRATEGIC IMPACT**

***This document has been proactively released***

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This paper informs Cabinet of the Minister for Māori Development's intention to better position Te Puni Kōkiri to implement its core role of promoting increases in levels of Māori wellbeing and providing assurance that public sector agencies are effective for Māori.

The paper comes ahead of the confirmation of a new Te Puni Kōkiri Chief Executive. The expectations identified in the paper will form the basis of the Letter of Expectations to the incoming Chief Executive.

The Expectations are that the incoming Chief Executive will position Te Puni Kōkiri to:

- 1.1. commence a formal monitoring programme to provide assurance that the strategies, policies and services of public sector agencies are effective in uplifting Māori wellbeing outcomes;
- 1.2. continue to lead policy advice and strengthen its approach to implementation on issues of specific importance to Māori, such as whenua, te reo Māori, mātauranga and intellectual property, Māori media and digital innovation;
- 1.3. target interdepartmental advice to matters most likely to have a direct impact on wellbeing outcomes for whānau, hapū, iwi and Māori;
- 1.4. co-create strategic advice, as appropriate, with the State Services Commission and the Treasury on system levers and frameworks

that will lift the quality of the wider public sector system performance for Māori;

- 1.5. broker opportunities with whānau, hapū, iwi and Māori through its regional footprint in areas that are strategic priorities for the government and provide core hub support for government agencies;
- 1.6. invest in innovative initiatives that build the capability and readiness of whānau and Māori communities to achieve their aspirations, leading to intergenerational transformation; and
- 1.7. consider the impact of existing specialist advice and services and provide advice on the feasibility of transferring them to the appropriate agencies.

*This document has been proactively released in total (no redactions)*